A Statement of Mission, Vision, Values, and Goals

ADOPTED: February 26, 1998

REVISED: October 4, 2019

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I. MISSION

A. Deliver first-in-class innovations and solutions, where others won't.

II. VISION

A. Vibrant, relevant and sustainable rural communities.

III. VALUES

- A. We, the people of Midwest Energy & Communications (Board of Directors, Management and Staff,) pledge to demonstrate the following values, beliefs, principles and standards of professional behavior as we fulfill the duties of our positions:
 - 1. Accountability, integrity and honesty in all that we do.
 - 2. <u>Dedicated stewardship</u> (social, economic & environmental) in the management of all the resources entrusted to our care by our owners.
 - 3. <u>Safety-mindedness</u> in all our activities, to protect our members, customers, employees and the public.
 - 4. Respect and goodwill toward our members, customers and one another.
 - 5. <u>Open and transparent communications</u> with each other, our members and our customers, encouraging input on ideas for continuous improvement.
 - 6. <u>Leadership</u>, innovation and vision in adopting best business practices and state-of-the-art technologies.
 - 7. Vigilant focus on <u>continuous quality improvement in both efficiency and</u> effectiveness.

IV. OPERATIONAL GOALS

- A. Reliability Improve our record of reliable and efficient electric service through the use of new/appropriate technologies, enforcing reliability standards for all engineering and design practices, requiring a safety first mindset for all activities.
- B. Safety Continue our history of safe and efficient work practices though the application of proper tools training, documentation and operations.
- C. Governance Ensure the long-term success of Midwest Energy & Communications through open and competent governance.
- D. Communications Enhance communications with members, employees, policy makers and the general public by effectively utilizing a wide range of communication messages and mediums.
- E. Human Resources Maintain an appropriately staffed work force by attracting,

developing and retaining the employees required to successfully manage and operate the cooperative, while being employed in a safe, productive working environment.

F. Financial - Develop a long-term financial plan which will provide a roadmap to assure our financial strength as we roll out FTTH.